



**WE DON'T HAVE INVESTORS CARING ABOUT A BULL OR BEAR. WE HAVE MEMBERS CARING ABOUT FIVE LITTLE PIGGIES.**

We're Blue Cross and Blue Shield of Texas, and because we're non-investor owned, you won't find us on the stock exchange. Instead, you'll find us focusing on you and your loved ones. Your health is what's most important to us, not paying out dividends to investors in the marketplace. We prefer our returns to be security, confidence and the peace-of-mind of knowing that your wellness will always be in the best of hands.

**BlueCross BlueShield of Texas**



**Experience. Wellness. Everywhere.®**

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